Fiscal Research Division



General Government Subcommittee FY 2011-13 Budget Highlights

Fiscal Brief

February 2012

The North Carolina General Assembly House and Senate Appropriations Subcommittees on General Government (Gen Gov Subcommittee) determine the budget for 17 State entities: Department of Administration, State Auditor, Cultural Resources (including the Roanoke Island Commission), General Assembly, Governor's Office, Housing Finance Agency, Department of Insurance, Lieutenant Governor's Office, Office of Administrative Hearings, Office of State Personnel, Department of Revenue, Secretary of State, State Board of Elections, Office of State Budget and Management, State Controller, State Ethics Commission, and State Treasurer.

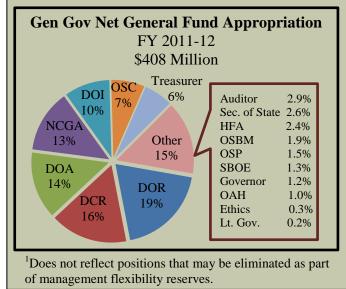
Actual and Certified Expenditures and Receipts ¹							
	Actual² <u>FY 2009-10</u>	Actual ² <u>FY 2010-11</u>	Certified <u>FY 2011-12</u>	Certified <u>FY 2012-13</u>			
Expenditures	1,071,210,352	1,212,939,162	544,126,024	535,336,885			
Less: Receipts	655,794,863	795,635,933	136,122,127	134,290,566			
Net General Fund Appropriations	\$415,415,489	\$417,303,228	\$408,003,897	\$401,375,973			
Positions (FTE)	4,857.4	4,838.5	4,501.2	4,462.5			

¹Department or Division level budget and FTE information is provided in tables at the end of this budget brief.

²Expenditures and receipts include federal ARRA funds received by the Governor's Office and distributed to other agencies.

Budget Overview

The Certified FY 2011-12 Net General Fund Appropriation for the General Government Subcommittee Agencies is \$408 million. This is a reduction of 10.4% from the Continuation Budget. The General Fund Appropriation funds 4,859 full-time equivalent positions (FTE), 6.5% fewer than the Continuation Budget FTE.¹ The chart below shows The Gen Gov Subcommittee budget by agency.



S.L. 2011-145, Appropriations Act of 2011 (H.B. 200), as amended by S.L. 2011-391, 2011 Budget Technical Corrections (H.B. 22), appropriates \$408 million for the 17 General Government (Gen Gov) agencies in FY 2011-12. The FY 2011-12 Continuation Budget for Gen Gov agencies was \$455 million. Subcommittee reductions were based on an estimated State budget gap of \$2.6 billion. Click here for more information on the FY 2011-12 budget gap. The Gen Gov Subcommittee reduced spending by \$47 million (10%) in the first year compared to the continuation budget. The major General Government Subcommittee budget changes can be summarized as follows:

- Reorganization, centralization, and reductions in operations through the consolidation or elimination of duties and positions;
- Shifts in expenditures to other funding sources;
- Reductions in aid to non-State entities;
- Reductions in Information Technology-related expenditures; and,



• Savings through the use of management flexibility reserves and the establishment of new spending reserves.

This Fiscal Brief provides a summary of the FY 2011-13 Gen Gov Budget.

Reorganization and Consolidation

The Gen Gov Subcommittee reduced spending in FY 2011-12 by \$20 million by consolidating duties, reducing operations, eliminating regional offices, and reorganizing some functions of State government to achieve savings and efficiencies. Additional operating reductions (e.g., reductions in travel or supplies) were taken in most agencies within Gen Gov. The Subcommittee also directed several reviews and studies to identify future savings and efficiencies.

Reorganizations

The Gen Gov agencies were impacted by transfers of full or partial responsibility for four programs:

- The General Statutes Commission was transferred from the Department of Justice to the General Assembly.
- The Fire Protection Grant Fund was transferred from the Office of State Budget & Management to the State Fire Marshal under the Department of Insurance. Grant amounts were reduced by 10 percent.
- The State Auditor's Performance Audit Division was reduced by half (9 positions). Funding equivalent to five of the eliminated positions was transferred to the General Assembly's Program Evaluation Division.
- The State Home Foreclosure Prevention Trust Fund was transferred from the Commissioner of Banks to the Housing Finance Authority (S.L. 2011-288).

Consolidation of Duties & Reduction in Operations

A total of 260 vacant and 57 filled positions were eliminated across 15 State entities. The majority of the vacancies were in the Departments of Administration (DOA), Cultural Resources (DCR), and Revenue (DOR). The majority of the filled positions were in DOA and DCR. Examples of programmatic reductions and consolidation of duties include:

• Consolidating duties in DOA within the Office of State Property, within the Office of Facility

Management, and within the Office of the Secretary.

- Consolidating duties in DCR within the N.C. Arts Council, within State Library Services, and within the Museum of History.
- Centralizing some regional operations of the State Board of Elections, the State Auditor, the Museum of History, and the N.C. Council for Women.
- Eliminating vacant staff positions across nearly all Gen Gov agencies, most significantly in DOA (46 FTE), DCR (41 FTE), and DOR (69 FTE).
- Reducing funding for temporary positions in DOR by \$1.8 million. As a result, 91 temporary positions were eliminated. The majority of these positions assisted in processing tax returns.

Reviews and Studies

The Gen Gov Subcommittee directed studies and reports in five areas: General Assembly building maintenance, State attractions, the Human Relations Commission, human resources management, and a health benefits exchange.

The Building Maintenance Office within the Administrative Services Division of the General Assembly was placed under continuation review in order to examine in detail the efficiency and effectiveness of the division. The Office will receive nonrecurring appropriations for FY 2011-12 and no funding for FY 2012-13 unless the General Assembly determines, based on the reviews, that the program warrants continued funding. The review will be conducted by the Administrative Services Division.

The General Assembly's Program Evaluation Division (PED) was directed to study and review the operation of State attractions, including all sources of revenue and visitation trends.

The Legislative Research Commission was directed to study the duties and services of the Human Relations Commission and the Civil Rights Division of the Office of Administrative Hearings to determine if there is unnecessary overlap and duplication of services and to recommend the placement of the Commission in an appropriate agency.



The Offices of State Personnel (OSP) and State Budget & Management were directed to study the feasibility of transferring human resources management functions to OSP.

The Departments of Health & Human Services and Insurance (DOI) are permitted to collaborate and plan implementation of a State-based health benefits exchange that meets the requirements of the federal Patient Protection and Affordable Care Act. DOI is permitted to use available funds or grants for this purpose. In 2010, a reserve was established to fund the plan if DOI was unable to obtain federal funds. In the 2011 budget, in anticipation of federal funding, the Gen Gov Subcommittee eliminated the reserve.

Shifts in Other Funding Sources

In order to more effectively use revenues tied to delivery of government services, as well as to reduce General Fund appropriations, the General Assembly increased the use of existing receipts as well as created new receipt items. These changes saved \$9.5 million in General Fund appropriations in FY 2011-12 and \$12.2 million in FY 2012-13.

Changes Affecting Funding Sources

The Gen Gov Subcommittee made three changes affecting funding sources, none of which directly impacted Gen Gov agency expenditures.

- Altered a fee regarding investment company filings through the Secretary of State to offset cuts at the Department. Fees are deposited in the State General Fund.
- Increased Capital area visitor parking by \$1 an hour. Fees will be deposited in the State General Fund to fund debt service for the new Green Square parking deck in Raleigh.
- Clarified the reimbursement by the Department of Health and Human Services (DHHS) for Medicaid mediation at the Office of Administrative Hearings. The Office will receive \$1 million in General Fund money from DHHS to match Federal Medicaid funds.

Shift to Receipt Funding

The Gen Gov Subcommittee discussed at length the appropriate funding structure for State attractions such as museums and historic sites, as well as the appropriate role of other State agencies and fund sources in supporting core functions overseen by the Department of Administration (DOA). The Subcommittee chose to shift 48 positions at DOA and Cultural Resources to existing receipts, for a General Fund savings of \$3.5 million. Among the items:

- The Transportation Museum was shifted to 50% receipt-funding in FY 2011-12 and 100% receipt-funding in FY 2012-13, for a General Fund savings of nearly \$1.2 million.
- The General Fund appropriation for the Roanoke Island Commission was shifted to 25% receipt support in FY 2011-12 and 50% receipt support in FY 2012-13, with a goal of 100% receipt support over four years.
- Maintenance of Tryon Palace was shifted to receipt support, in addition to reductions made to the site's operating budget.
- Positions in multiple offices of DOA were shifted to receipt support through the use of funds from other State agencies or from non-General Fund sources. For example, the Department will utilize increased funding from existing charges for financial services provided to other agencies. DOA will levy a new fee on capital projects to support positions in the State Construction Office.

The Gen Gov Subcommittee also altered the General Fund reimbursement of activities reimbursed from the Local Sales Tax to require no upfront General Fund appropriation. In the past, the Local Government Division at the Department of Revenue and the Local Government Finance Division at the Department of the State Treasurer received an annual appropriation from the General Fund and then reimbursed the State on a monthly basis from the Local Sales Tax, totaling \$3,776,412 for FY 2012. A reimbursement is no longer required.

Carryforward Funds

The Gen Gov Subcommittee used \$3.1 million in carryforward funds to reduce General Fund appropriations to the General Assembly. These funds will meet recurring obligations for non-personnel expenditures of the Information Technology Division, the legislative library's learning resources and subscriptions, and building and maintenance repairs.

State Aid to Non-State Entities

The Gen Gov Subcommittee made changes to grants and other State funds that impacted non-State entities.



Reductions

The Gen Gov Subcommittee eliminated noncompetitive grant funding and reduced competitive grants and other funds to non-state entities. Overall, a total of \$8.4 million was cut from programs that provide funds to non-state entities. Among the reductions:

- Reduced the Housing Trust Fund and the Home Protection Fund by \$2.1 million each.
- Reduced \$2 million in State aid to local libraries.
- Reduced various grants funded through the N.C. Arts Council by \$1.3 million.
- Eliminated non-competitive funding for the Shakespeare Festival and Vagabond School of Drama
- Eliminated grants managed by the Martin Luther King Commission.

Other Impact on Non-State Entities

The Gen Gov Subcommittee provided one-time funding of \$1.5 million in FY 2011-12 to the N.C. Symphony to leverage match funds. The Symphony is required to raise \$8 million to receive the full \$1.5 million in State funds. Other State funding to the Symphony in the form of grants for statewide concerts was reduced on a recurring basis by approximately \$217,000 (10%).

The Subcommittee also froze the use of federal Help America Vote Act Title II funds due to reductions in the State Board of Elections budget that would prevent the State from meeting its Maintenance of Effort obligations required to draw down the funds. These funds have been used to assist county boards of elections in improving Federal elections. The Subcommittee also permitted county boards of election to employ qualified personnel to maintain voting systems rather than using the State Board of Election's contracted vendor.

Information Technology

The Gen Gov Subcommittee instituted across-theboard reductions to information technology expenditures linked to reduced rates from the Office of Information Technology Services. These five percent reductions will save \$1 million annually. The Subcommittee also eliminated funding for cancelled or completed projects, reduced other funds, and identified receipts to support some projects:

- Cut \$1 million by eliminating funding for a cancelled contract associated with the Integrated Budget Information System (see Information Technology Fiscal Brief for project detail), and by correcting budget errors.
- Saved \$2.4 million by eliminating the Governor's recommended funding to expand the scope of the CJLEADS project (see Information Technology Fiscal Brief for project detail).
- Authorized non-General Fund sources of funding for the State Treasurer's Integrated Document Management System and the Office of State Personnel's Learning Management System.
- Reduced funding in the BEACON Reserve. In addition, \$4.5 million was transferred from the e-Commerce Reserve to General Fund Availability by eliminating funds for Smart Cards and e-Procurement upgrades.

The Gen Gov Subcommittee also established a nonrecurring reserve in the General Assembly's budget of \$2 million in FY 2011-12 and \$3 million in FY 2012-13 for the General Assembly to conduct a comprehensive, two-year evaluation of information technology operations.

Reserves

The Gen Gov Subcommittee established several management flexibility reserves and provided some additional funding through reserves. Management flexibility reserves give agencies flexibility in how to achieve the cuts, but require that the reserve amount be met by the end of the fiscal year.

Reductions

Rather than identifying line item or programmatic reductions in the Governor's Office, the Gen Gov Subcommittee chose to set an overall reduction target for the Office of \$1.4 million, or 23 percent. The Governor was given flexibility in how she chose to achieve the total cut. In two other agencies – the Office of the Lieutenant Governor and the Department of Revenue – management flexibility reserves of less



than \$200,000 each were established in addition to other cuts.

Expansion

The Gen Gov Subcommittee used nonrecurring funds in the General Assembly budget to establish reserves for security upgrades (\$3 million in FY 2011-12) and information technology evaluation (see IT above).

The Gen Gov Subcommittee also established a building reserve in the Department of Administration to fund the Public Health Lab and Office of the Medical Examiner Building, which will come online during FY 2011-12. The reserve is \$1.5 million and may include up to eight positions within the Department of Administration's Facility Management Division.

The FY 2011-13 Budget as enacted by the General Assembly also directed the Legislative Services Commission to commission a comprehensive review and study of the current compensation plans of State agencies, departments, institutions, the University of North Carolina, the North Carolina Community College System, and local public schools and appropriated \$2 million for this purpose. The review and study is to include recommendations and design of a comprehensive performance-based compensation plan for implementation by the General Assembly in Fiscal Year 2012-13.

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Actual and Certified Expenditures and Receipts by Agency

Department of Administ	ration	L.		
	Actual FY 2009-10	Actual FY 2010-11	Certified <u>FY 2011-12</u>	Certified <u>FY 2012-13</u>
Expenditures Less: Receipts	100,466,406 39,921,287	101,537,868 42,696,162	102,004,821 44,974,131	101,132,061 42,197,241
Net General Fund Appropriations	\$60,545,119	\$58,841,706	\$57,030,690	\$58,934,820
Positions (FTE)	502.3	506.0	457.5	457.5
State Auditor				
	Actual FY 2009-10	Actual <u>FY 2010-11</u>	Certified <u>FY 2011-12</u>	Certified <u>FY 2012-13</u>
Expenditures Less: Receipts	16,423,462 4,549,413	16,099,660 4,580,764	16,593,145 4,735,571	16,593,145 5,917,110
Net General Fund Appropriations	\$11,874,049	\$11,518,897	\$11,857,574	\$10,676,035
Positions (FTE)	194.0	193.0	180.0	180.0
Department of Cultural	Resources			
	Actual FY 2009-10	Actual <u>FY 2010-11</u>	Certified <u>FY 2011-12</u>	Certified FY 2012-13
Expenditures Less: Receipts	80,505,618 10,301,022	83,537,125 13,095,791	66,738,297 2,713,440	64,410,441 2,713,440
Net General Fund Appropriations	\$70,204,596	\$70,441,334	\$64,024,857	\$61,697,001
Positions (FTE)	786.3	822.6	700.1	700.1
Department of Cultural I	Resources - Roanoke I	sland Commission		
	Actual FY 2009-10	Actual <u>FY 2010-11</u>	Certified <u>FY 2011-12</u>	Certified FY 2012-13
Expenditures Less: Receipts	1,915,407 0	2,406,982 0	1,805,236 0	1,203,491 0
Net General Fund Appropriations	\$1,915,407	\$2,406,982	\$1,805,236	\$1,203,491
Positions (FTE)	-	-	-	-
General Assembly				
	Actual <u>FY 2009-10</u>	Actual <u>FY 2010-11</u>	Certified <u>FY 2011-12</u>	Certified <u>FY 2012-13</u>
Expenditures Less: Receipts	61,115,237 8,327,081	66,234,573 13,543,306	54,811,243 1,639,067	51,652,065 1,547,857
Net General Fund Appropriations	\$52,788,156	\$52,691,267	\$53,172,176	\$50,104,208
				287.3



Office of the Governor

	Actual ¹	Actual ¹	Certified	Certified
	<u>FY 2009-10</u>	<u>FY 2010-11</u>	<u>FY 2011-12</u>	<u>FY 2012-13</u>
Expenditures	514,725,145	627,884,181	5,438,279	5,438,279
Less: Receipts	508,305,036	621,682,641	697,122	697,122
Net General Fund Appropriations	\$6,420,109	\$6,201,540	\$4,741,157	\$4,741,157
Positions (FTE)	67.5	62.7	62.7	62.7

¹FY 2009-10 and FY 2010-11 expenditures and revenues include federal ARRA funds that were received by the Governor's Office and distributed to other agencies.

Housing Finance Agency				
	Actual	Actual	Certified	Certified
	<u>FY 2009-10</u>	<u>FY 2010-11</u>	<u>FY 2011-12</u>	<u>FY 2012-13</u>
Expenditures	13,877,996	11,684,622	9,673,051	9,673,051
Less: Receipts	0	0	0	0
Net General Fund Appropriations	\$13,877,996	\$11,684,622	\$9,673,051	\$9,673,051
Positions (FTE)	-	-	-	-
Department of Insurance				
	Actual	Actual	Certified	Certified
	<u>FY 2009-10</u>	<u>FY 2010-11</u>	<u>FY 2011-12</u>	<u>FY 2012-13</u>
Expenditures	37,838,553	39,170,883	43,267,178	43,267,178
Less: Receipts	7,797,092	10,957,985	6,873,257	6,873,257
Net General Fund Appropriations	\$30,041,461	\$28,212,898	\$36,393,921	\$36,393,921
Positions (FTE)	414.0	413.1	410.1	410.1
Department of Insurance	- Worker's Compensa	ation Fund		
	Actual	Actual	Certified	Certified
	<u>FY 2009-10</u>	<u>FY 2010-11</u>	<u>FY 2011-12</u>	<u>FY 2012-13</u>
Expenditures	1,900,000	1,561,846	2,294,000	2,294,000
Less: Receipts	0	0	0	0
Net General Fund Appropriations	\$1,900,000	\$1,561,846	\$2,294,000	\$2,623,654
Positions (FTE)	-	-	-	-
Office of the Lieutenant G	lovernor			
	Actual	Actual	Certified	Certified
	FY 2009-10	FY 2010-11	<u>FY 2011-12</u>	<u>FY 2012-13</u>
Expenditures	871,972	890,047	782,643	695,324
Less: Receipts	31	4,263	0	0
Net General Fund Appropriations	\$871,941	\$885,784	\$782,643	\$695,324
Positions (FTE)	12.5	12.0	9.0	9.0



Office of Administrative Hearings

	earings			
	Actual	Actual	Certified	Certified
	<u>FY 2009-10</u>	<u>FY 2010-11</u>	FY 2011-12	<u>FY 2012-13</u>
Expenditures	5,266,254	5,985,561	4,200,742	4,200,742
Less: Receipts	1,695,150	1,870,919	58,484	58,484
Net General Fund				
Appropriations	\$3,571,104	\$4,114,642	\$4,142,258	\$4,142,258
Positions (FTE)	42.0	42.0	40.0	40.0
· · ·	42.0	42.0	40.0	+0.0
Office of State Personnel	A	A	Certified	Cartifical
	Actual FY 2009-10	Actual FY 2010-11	FY 2011-12	Certified <u>FY 2012-13</u>
Expenditures	7,100,096	6,745,680	6,418,180	6,418,180
Less: Receipts	102,978	86,068	144,525	144,525
Net General Fund	\$6,997,118	\$6,659,612	\$6,273,655	\$6,273,655
Appropriations	<i>40,777,110</i>	\$0,037,012	<i>40,273,033</i>	\$0,275,055
Positions (FTE)	75.1	74.8	60.6	60.6
Department of Revenue				
	Actual	Actual	Certified	Certified
	<u>FY 2009-10</u>	<u>FY 2010-11</u>	<u>FY 2011-12</u>	<u>FY 2012-13</u>
Expenditures	106,964,270	109,123,096	111,420,584	111,420,584
Less: Receipts	24,943,352	27,481,555	33,221,046	33,221,046
Net General Fund				
Appropriations	\$82,020,918	\$81,641,541	\$78,199,538	\$78,199,538
Positions (FTE)	1,531.3	1,501.3	1,417.3	1,417.3
		1,501.5	1,417.5	1,417.3
Department of the Secretar	•	A / 1		
	Actual	Actual FY 2010-11	Certified	Certified
	<u>FY 2009-10</u>	<u>F1 2010-11</u>	<u>FY 2011-12</u>	<u>FY 2012-13</u>
Expenditures	12,105,258	11,556,443	11,519,000	11,519,000
Less: Receipts	1,204,000	1,472,226	864,437	864,437
Net General Fund	\$10,001,059	¢10.004.017	\$10 CE 1 ECO	\$10 CE 1 ECO
Appropriations	\$10,901,258	\$10,084,217	\$10,654,563	\$10,654,563
Positions (FTE)	188.7	180.8	176.8	176.8
State Board of Elections				
	Actual	Actual	Certified	Certified
	FY 2009-10	FY 2010-11	<u>FY 2011-12</u>	<u>FY 2012-13</u>
Expenditures	10,236,212	6,581,704	5,280,796	5,220,796
Less: Receipts	5,883,108	791,218	94,193	94,193
	- , ,			
Net General Fund Appropriations	\$4,353,103	\$5,790,486	\$5,186,603	\$5,126,603
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Positions (FTE)	64.0	65.0	51.0	51.0



Office of State Budget & Management

	Actual ¹ <u>FY 2009-10</u>	Actual ¹ <u>FY 2010-11</u>	Certified <u>FY 2011-12</u>	Certified <u>FY 2012-13</u>
Expenditures	11,904,640	21,161,722	6,100,484	6,100,484
Less: Receipts	5,402,736	15,416,640	251,821	251,821
Net General Fund Appropriations	\$6,501,903	\$5,745,082	\$5,848,663	\$5,848,663
Positions (FTE)	81.7	65.0	59.0	59.0

¹FY 2009-10 and FY 2010-11 expenditures and revenues include federal ARRA funds received and distributed to other agencies.

Office of State Budget & Management - Special Appropriations

	Actual FY 2009-10	Actual <u>FY 2010-11</u>	Certified <u>FY 2011-12</u>	Certified FY 2012-13
Expenditures	8,321,591	9,326,411	1,940,612	440,612
Less: Receipts	2,012,350	1,342,700	0	0
Net General Fund Appropriations	\$6,309,241	\$7,983,711	\$1,940,612	\$440,612
Positions (FTE)	-	-	-	-

Receipts primarily included motor vehicle inspection receipts used to fund grants to volunteer EMS/rescue organizations. This program was transferred to the Department of Insurance in FY 2011-12. FY 2009-10 receipts also included receipts from ITS.

State Controller				
	Actual	Actual	Certified	Certified
	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13
Expenditures	22,846,827	32,598,254	30,126,552	30,126,552
Less: Receipts	781,140	2,579,482	1,757,595	1,757,595
Net General Fund Appropriations	\$22,065,688	\$30,018,772	\$28,368,957	\$28,368,957
Positions (FTE)	198.7	195.8	181.8	181.8
State Ethics Commission				
	Actual	Actual	Certified	Certified
	FY 2009-10	FY 2010-11	<u>FY 2011-12</u>	<u>FY 2012-13</u>
Expenditures	931,833	1,337,528	1,144,598	1,144,598
Less: Receipts	6,861	716	0	0
Net General Fund Appropriations	\$924,972	\$1,336,813	\$1,144,598	\$1,144,598
Positions (FTE)	10.0	14.0	12.0	12.0



Department of State Treasurer

	Actual	Actual	Certified	Certified
	FY 2009-10	<u>FY 2010-11</u>	<u>FY 2011-12</u>	<u>FY 2012-13</u>
Expenditures	45,088,905	46,710,304	44,754,469	44,574,188
Less: Receipts	34,562,227	38,033,498	38,097,438	37,952,438
Net General Fund Appropriations	\$10,526,678	\$8,676,806	\$6,657,031	\$6,621,750
Positions (FTE)	354.4	355.4	357.4	357.4
Department of State Trea	surer - Retirement fo	r Fire and Rescue		
	Actual	Actual	Certified	Certified
	FY 2009-10	FY 2010-11	FY 2011-12	<u>FY 2012-13</u>
Expenditures	10,804,671	10,804,671	17,812,114	17,812,114
Less: Receipts	0	0	0	0
Net General Fund Appropriations	\$10,804,671	\$10,804,671	\$17,812,114	\$17,812,114
Positions (FTE)	-	-	-	-



						NET
	Vacant	Filled	Receipts	New	Transfers	CHANGE
	(FTE)	(FTE)	(FTE)	(FTE)	(FTE)	(FTE)
<u>General Government:</u>						
Administration ¹	(45.5)	(16.0)	(22.3)			(83.8)
Auditor	(4.0)	(4.0)	-	-	(5.0)	(13.0)
Cultural Resources	(41.3)	(22.7)	(33.5)	-	-	(97.5)
Cultural Resources-Roanoke Island Com.						
General Assembly	(17.0)	-	-	-	8.0	(9.0)
Governor ²						-
Housing Finance Agency	-	-	-	-		-
Insurance	(3.0)	-	-	-		(3.0)
Insurance - Worker's Comp	-	-	-	-		-
Lieutenant Governor ²	(1.0)		-	-		(1.0)
Office of Administrative Hearings	(1.0)	(1.0)	-	-		(2.0)
Revenue ²	(69.0)	-	(37.0)	-		(106.0)
Secretary of State	-	(4.0)	-	-		(4.0)
State Board of Elections	(5.0)	(9.0)	-	-		(14.0)
State Budget and Management	(6.0)	-	-	-		(6.0)
OSBM Special	(13.0)	-	-	-		(13.0)
State Controller	(18.5)	-		-		(18.5)
Treasurer - Operations	-	-	(36.0)	-		(36.0)
Treasurer - Retirement / Benefits	-	-	-	-		-
Total General Government	(224.3)	(56.7)	(128.8)	-		(406.8)

¹The Department of Administration may add up to eight additional staff to operate the Public Health Lab and Office of the Medical Examiner Building.

²The table above does not reflect any positions eliminated as part of a management flexibility reserve. Reductions to the Governor's Office consisted of a management flexibility reserve of \$1.4 million. Management flexibility reserves of less than \$200,000 were also included in the reductions for the Lieutenant Governor's Office and Department of Revenue.